

Good Diligence Gone Bad: Common Due Diligence Mistakes to Avoid

- 1. Transaction Myopia:** Focus is exclusively on doing the deal and fails to address essential integration and operational issues
- 2. Financial Myopia:** Due diligence is too narrow and limited only to the core essentials: financial, legal and tax. Fails to include: operational, cultural, strategic, and organizational capability issues
- 3. Checklist Myopia:** Over-reliance on completing check lists and data collection rather than developing insight on where the value will be created or destroyed
- 4. Lack of Senior Executive Involvement:** Delegate the due diligence to junior resources with no ongoing role

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- 5. Lack of strategic context:** Competitive, market, business model, synergy and pro forma business plan / forecast issues put off until too late
- 6. Disconnected from the Integration:** Due diligence resources are silo-ed and inadequate linkages to integration planning cause critical knowledge and nuances to be lost
- 7. Stand-alone Assessment:** Conduct the due diligence as though it is going to be a stand-alone business as opposed to being integrated into the acquiring company: failure to look at the business fit
- 8. “One-Size-Fits-All”:** Treat every transaction the same without understanding the “Deal-type DNA,” transaction type, or unique value / risk opportunities that require custom handling