M&A – TODAY'S TOP 30 SELF-ASSESSMENT QUESTIONS – Corporate

- 1. Our company has developed core-capabilities for mergers and acquisitions.
- 2. Our organizations leadership team is well aligned on our overall merger and acquisition strategy.
- 3. Our organization has effectively avoided cultural conflicts during mergers and acquisitions.
- 4. Historically, our merger and acquisition investments have achieved their goals.
- 5. Our organization can effectively identify strategically appropriate mergers and acquisitions.
- 6. Our organization is prepared to implement its growth strategy.
- 7. Our organization successfully integrates new acquisitions.
- 8. Our organization has the resources to absorb new acquisitions without disrupting our ongoing business.
- 9. Our organization invests significant time and resources in developing the expertise of our acquisition leaders.
- 10. Our organization has the expertise to manage the integration of merger and acquisition technology platforms.
- 11. Our organization is well suited to attempt large complex merger and acquisition investments.
- 12. Managers with integration responsibilities have solid backgrounds and training in mergers and acquisitions.
- 13. Our organization has highly effective tools for organizing, tracking, and managing the tasks in mergers and acquisitions.
- 14. Our organization pays significant attention to cultural issues prior to making an acquisition.



- 15. Our organization knows how to manage the distractions a merger can provoke.
- 16. We have tools to manage the employee uncertainty that comes with being acquired.
- 17. Relative to our industry, we are "best-in-class" in identifying, closing and executing our merger and acquisition investments.
- 18. Our organization has a successful process for assessing and retaining top talent gained from an acquisition.
- 19. Our organization has effective communication programs for mergers and acquisitions.
- 20. Our mergers and acquisitions are completed quickly.
- 21. Our organization's due diligence process minimizes surprises after closing.
- 22. Our organization has a formal process and toolset for performing due diligence.
- 23. Our organization has a formal process for bridging from diligence to integration.
- 24. Our organization knows how to properly budget and control costs for every phase of the deal (Strategy, Transaction, Pre-announce, Pre-close, Post-close).
- 25. Our organization carefully examines how the merging management teams will work together.
- 26. Our organization is effective at leveraging the acquired company's talent on our merger and acquisition teams.
- 27. Our organization has clear metrics for measuring the success of mergers and acquisitions.
- 28. We have a complete integration strategy framework developed before the Announcement.
- 29. Our organization knows how to evaluate the risk of failure in any given merger and acquisition (Cost, Time Required, Cultural differences).
- 30. Our organization dedicates full-time, highly experienced merger and acquisition experts to manage the integration process.

